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# IRR GROWTH STRATEGY

August 2023  
John Endres

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# Executive Summary

South Africa finds itself in perilous straits. Decades of mismanagement, unbridled spending and harmful economic policies have created a dangerous mix. In recent years, this has been made even worse by the prolonged Covid-19 lockdown, the July 2021 riots, unprecedented loadshedding, the sharp deterioration of rail and port services, and a plague of vandalism, theft, extortion, corruption, murder, arson, and other crimes.

Against this background, there is a widespread recognition that a new approach with sound policies and a commitment to clean and efficient governance is urgently required to turn the country around.

But what should those reform policies be? In this paper, the IRR puts forward simple and workable policy proposals that will remove barriers to entrepreneurship, build individual freedom and self-reliance, and reach right down to the grassroots in expanding prosperity and restoring hope.

The IRR strategy involves four successive steps, all of which can be initiated by a reform government within months and fully implemented over the three-year period from 2024 to 2026. Underlying all the elements of this reform plan is the recognition that what South Africa needs, more than anything else, is economic growth. Growth offers the only way to expand the economy, get people working, and empower them to rise out of poverty.

In a nutshell, the plan starts by recognising the importance of economic growth and then seeking to:

1. expand capital inflows and foreign direct investment (FDI) into South Africa, so as to start raising the growth rate and increasing fixed capital formation;
2. build and maintain essential economic and social infrastructure to stimulate growth and provide a solid foundation for further economic expansion;
3. translate increased growth into increased employment; and
4. help the disadvantaged climb the economic ladder to increased prosperity, while sustaining current social protection.

If implemented, these proposals will give South Africans a realistic chance to get ahead on the basis of greatly increased employment, effective socio-economic empowerment, and a sustainable safety net that helps integrate even the poorest into an innovative and expanding economy.

**Unlike plans published by the government and other civil society organisations in recent months and years, most of the measures suggested in this paper can be implemented at no or very little cost.**

In essence, they entail removing barriers to economic activity and devolving decision-making to the individual South Africans who have the most to gain or lose from helpful or harmful policies. For example, the proposed voucher system will redirect some of the tax revenues now being badly spent or often looted by a vast and remote bureaucracy into the hands of disadvantaged South Africans to spend on such essentials as education, healthcare, and housing.

Our plans are beneficial to the poor and easily affordable but may nevertheless evoke resistance from those with vested interests in the continuation of current, failing policies. This may make our proposals unpalatable to politicians anxious to avoid potential political costs. However, if the country opts instead for alternative high-cost plans – which propose, in essence, that we spend our way out of trouble – then ordinary South Africans will pay a heavy price in the form of higher taxes, higher debt, higher inflation, or outright dispossession.

Given this choice, we believe that ordinary South Africans should not be made to carry the burden of recovery. We also point out that trying to stimulate growth through increased state spending in the current policy environment is unlikely to work, for there is nothing in the government’s track record over the past decade to suggest it could succeed.

We trust therefore that those concerned with South Africa’s future – wanting to work together for the good of a suffering country with great potential for prosperity – will be willing to make some hard choices and to stick to them when the going gets tough.

## Introduction

Massive economic damage from the Covid-19 lockdown has recently helped prompt the publication of two prominent reform plans. One was put forward in 2020 by the Business For South Africa (B4SA) alliance and is entitled “A new inclusive economic future for South Africa”<sup>1</sup>. The second, finalised in 2022, has been compiled by the ANC and is known as the “Economic Reconstruction and Recovery Plan” (“ERRP”).<sup>2</sup>

However, these plans are largely a rehash of what the government has been proposing for more than a decade. They call for collaboration between business, government and civil society in terms of a “social compact”. They recommend new employment schemes, additional subsidies, a renewed focus on reindustrialisation and infrastructure spending, and substantial investment in the green economy. Unbeknown to most South Africans, all these recommendations have been taken from the government’s “New Growth Path” document, released in 2010.<sup>3</sup> In practice, moreover, none of these ideas has amounted to much, for growth has remained dismal<sup>4</sup> while government debt has tripled, from 24% of GDP in 2008 to a projected 72.3% in 2023.<sup>5</sup>

These plans have failed for two important reasons, only one of which is commonly cited in public debate. This is “a lack of implementation” or “weak execution”, which is accurate as far as it goes. But the second reason is even more telling, though it is seldom mentioned. This reason is the current government’s underlying ideology, which aims to centralise, collectivise, and redistribute. This ideology is far more harmful than bad implementation because it blocks the way to constructive reform and a more prosperous future.

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1 Business For South Africa (2020), <https://www.businessforrsa.org/wp-content/uploads/2020/07/B4SA-A-New-Inclusive-Economic-Future-for-South-Africa-narrative-10-July-Final.pdf>, retrieved on 15 August 2023.

2 Government of South Africa (2022), [https://www.gov.za/sites/default/files/gcis\\_document/202010/south-african-economic-reconstruction-and-recovery-plan.pdf](https://www.gov.za/sites/default/files/gcis_document/202010/south-african-economic-reconstruction-and-recovery-plan.pdf), retrieved on 15 August 2023.

3 Government of South Africa (2010), [https://www.gov.za/sites/default/files/NGP%20Framework%20for%20public%20release%20FINAL\\_1.pdf](https://www.gov.za/sites/default/files/NGP%20Framework%20for%20public%20release%20FINAL_1.pdf), retrieved on 15 August 2023.

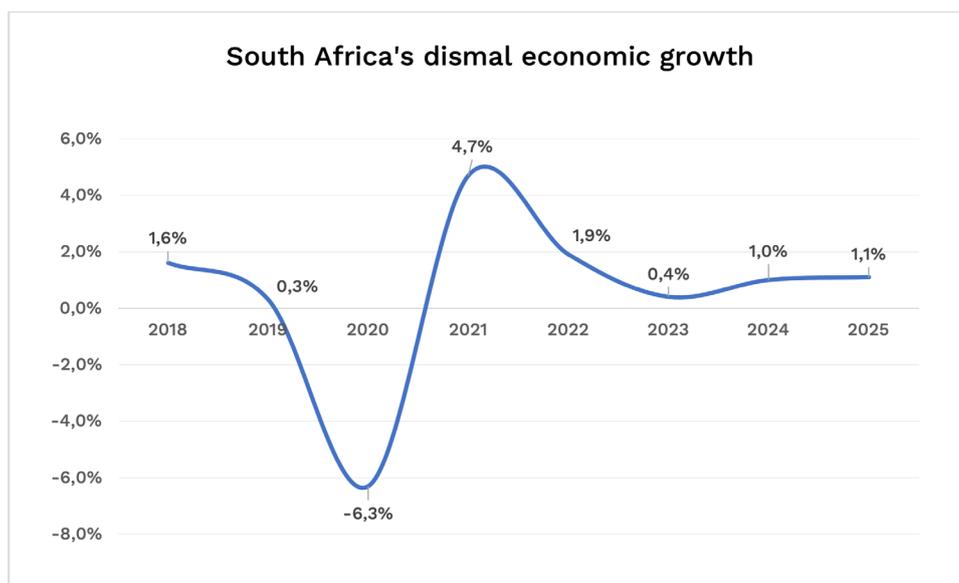
4 OECD (2022), OECD Economic Surveys: South Africa 2022, OECD Publishing, Paris, <https://doi.org/10.1787/d6a7301d-en>, retrieved on 15 August 2023.

5 International Monetary Fund (2023), [https://www.imf.org/external/datamapper/GGXWDG\\_NGDP@WEO/ZAF?year=2023](https://www.imf.org/external/datamapper/GGXWDG_NGDP@WEO/ZAF?year=2023), retrieved on 15 August 2023.

By contrast, the IRR's plan is based on the ideas of decentralisation, freedom of the individual, and increased production rather than redistribution. In this spirit, it calls for property rights to be respected, race-based policies to be replaced, and markets (especially the labour market) to be deregulated. This will allow the state to refocus its energies onto a limited mandate that it can execute competently.

South Africa's failure to embrace effective reforms of this kind has left the country in deep economic trouble. During the Covid-19 lockdown, the unemployment rate spiked as high as 46.6% in the third quarter of 2021.<sup>6</sup> Jobs were lost at a terrible speed and have not yet been restored in full.<sup>7</sup>

Even before the Covid-19 lockdown began in 2020, economic growth had faltered badly, coming in at 1.6% in 2018 and a meagre 0.3% in 2019. In 2020, after many months of lockdown restrictions, the economy shrunk by a staggering 6%. Though GDP growth rebounded off this low base to 4.7% in 2021, it then dropped again to 1.9% in 2022.<sup>8</sup> The country now confronts the risk of 'stagflation' (a damaging combination of stagnant growth and high inflation), with the South African Reserve Bank (SARB) in July 2023 forecasting dismal growth of 0.4% in 2023, 1.0% in 2024 and 1.1% in 2025.<sup>9</sup>



Key indicators of business, investor, and consumer confidence are at record lows.<sup>10</sup> Capital outflows are accelerating, and little new direct investment is taking place.<sup>11</sup> Government gross loan debt has thus soared from R991bn in 2010/11 to R4,278bn in 2021/22 (of which R412bn was foreign loan debt, with an implied exchange rate risk).<sup>12</sup>

6 Stats SA (2021), <https://www.statssa.gov.za/?p=14957>, retrieved on 15 August 2023.

7 Number of employed persons in Q1:2023 was 16.2m versus 16.4m in Q4:2019, according to Stats SA (2023), Media Release: Quarterly Labour Force Survey (QLFS) – Q1:2023, <https://www.statssa.gov.za/publications/P0211/Media%20release%20QLFS%20Q1%202023.pdf>, and Stats SA (2020), Media Release: Quarterly Labour Force Survey (QLFS) – Q4:2019, [https://www.statssa.gov.za/?p=12948#:~:text=An%20increase%20of%2045%20000,and%20Utilities%20\(14%200000\)](https://www.statssa.gov.za/?p=12948#:~:text=An%20increase%20of%2045%20000,and%20Utilities%20(14%200000)), both retrieved on 15 August 2023.

8 Stats SA (2023), Statistical Release P0441: Gross Domestic Product, First quarter 2023, p. 9. <https://www.statssa.gov.za/publications/P0441/P0441stQuarter2023.pdf>, retrieved on 15 August 2023.

9 South African Reserve Bank (2023), Statement of the Monetary Policy Committee (July 2023), p. 2-3, <https://www.resbank.co.za/content/dam/sarb/publications/statements/monetary-policy-statements/2023/july-/Statement%20of%20the%20Monetary%20Policy%20Committee%20July%202023.pdf>, retrieved on 15 August 2023.

10 Stoddard, Ed (2023). "SA business confidence in Q2 2023 collapses to lowest level since 2020". Daily Maverick, 7 June 2023, <https://www.dailymaverick.co.za/article/2023-06-07-sa-business-confidence-in-q2-2023-collapses-to-lowest-level-since-2020-rmb/>, retrieved on 15 August 2023.

11 Reuters (2023). "South Africa's central bank flags risks of capital outflows and sanctions". Reuters, 29 May 2023, <https://www.reuters.com/world/africa/south-africas-central-bank-flags-risks-capital-outflows-sanctions-2023-05-29/>, retrieved on 15 August 2023.

12 National Treasury (2023). Budget 2023 – Budget Review. <https://www.treasury.gov.za/documents/national%20budget/2023/review/FullBR.pdf>, retrieved on 15 August 2023.

In the February 2023 Budget Review, the National Treasury projected a further increase in gross loan debt to R4,727bn in 2022/23, R5,060bn the following year, and R5,843bn in 2025/26. However, these figures may have to be revised upwards as commodity prices falter and tax revenues wither.<sup>13</sup> Bond yields have also risen sharply, confirming that South Africa's international lenders view the country as an increasingly risky prospect.<sup>14</sup> The currency has weakened dramatically. All three major ratings agencies have South Africa on sub-investment grades.<sup>15</sup> This further weakens the country's financial position, while the size of the fiscal deficit is already preventing the government from implementing many of its plans.

Despite the gathering economic crisis, the SACP-ANC government shows no intention of embarking on pro-growth reforms. Instead, its ideology is pushing it to double down on the damaging policies that have already brought the country close to failure and collapse.<sup>16</sup>

The time has come for a fundamental break with the ideology that has placed South Africans in this dangerous socio-economic situation. The IRR has thus developed a realistic turnaround strategy that recognises this need and is built on many years of research and analysis.

Unlike other plans, this strategy is simple and workable. Its first aim is to halt the current economic descent. Thereafter, it seeks to bring about an economic about-turn on which the country can build further.

At its simplest, and as mentioned above, the plan seeks to:

1. expand capital inflows and foreign direct investment (FDI) into South Africa, so as to start raising the growth rate and increasing fixed capital formation;
2. build and maintain essential economic and social infrastructure to stimulate growth and provide a solid foundation for further economic expansion;
3. translate increased growth into increased employment; and
4. help the disadvantaged climb the economic ladder to increased prosperity, while sustaining current social protection.

In the short to medium term, the strategy will deliver significant improvements in investment, growth, and employment and help liberate the poor. In the long term, it will bring rising living standards to all South Africans and allow the country to realise its full potential as a leading emerging market.

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13 BusinessTech (2023). "Reserve Bank fighting a losing battle against government incompetence – Dawie Roodt". <https://businesstech.co.za/news/business-opinion/694709/reserve-bank-fighting-a-losing-battle-against-government-incompetence-dawie-roodt/>, retrieved on 15 August 2023.

14 BusinessTech (2023). "South Africa 'fundamentals' chasing investors away". <https://businesstech.co.za/news/finance/691623/south-africa-fundamentals-chasing-investors-away/>, retrieved on 15 August 2023.

15 Dlodla, Sipelele (2022). "SA credit ratings remain deep in junk territory." <https://www.iol.co.za/business-report/economy/sa-credit-ratings-remain-deep-in-junk-territory-d6895d94-4b57-44f7-8199-6f54cdf5cb42>, retrieved on 15 August 2023.

16 Jeffery, A. (2023). "Countdown to Socialism: The National Democratic Revolution in South Africa Since 1994". Jonathan Ball Publishers, Johannesburg.

## The vital importance of economic growth

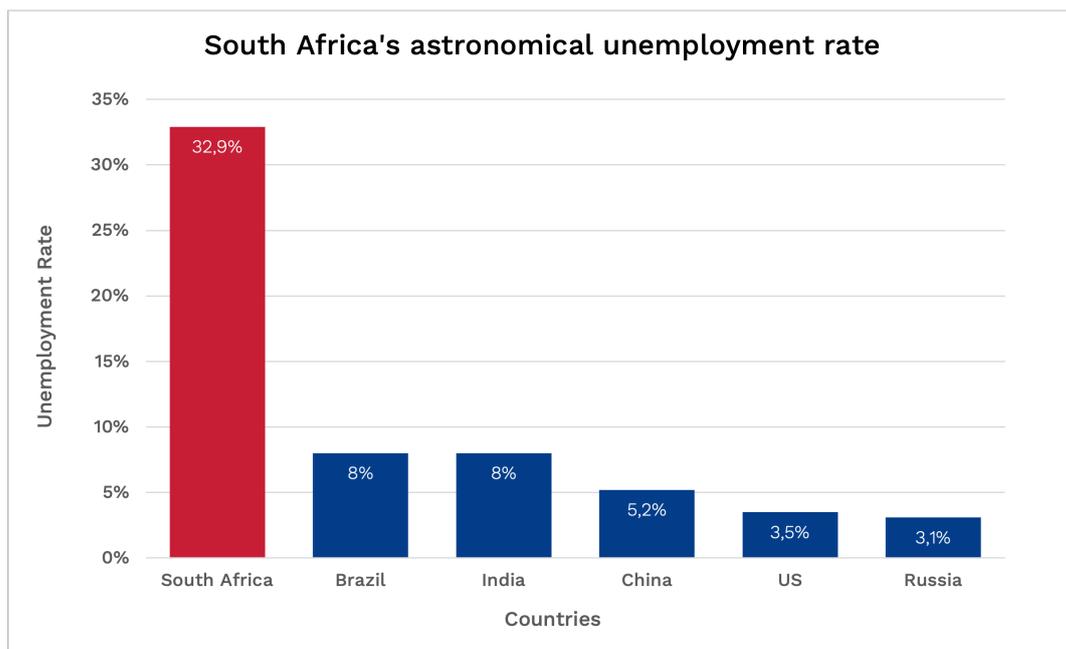
Under the IRR strategy, arresting current decline and promoting sustained economic growth must be the reform government's overarching policy priority.

Growth is critically important for all South Africans. It increases income levels, expands domestic markets, boosts government revenues, and generates new jobs. Existing policy is nevertheless often aimed at speeding up redistribution and wealth extraction, rather than at stimulating growth. Yet a different way of dividing up a static economic pie will never be enough to meet the needs of an expanding population – and especially not in a time of severe crisis.

By contrast, if the growth rate could be raised to 7%, as an early edition of this paper urged in 2016, the economy would double in size within ten years and average GDP per capita would soar. Achieving this ambitious growth target is now far harder than it would have been seven years ago – if only because persistent electricity blackouts largely prevent economic expansion. However, given the right policies and their effective implementation, a 7% growth rate can still be achieved in the medium term.

Boosting the growth rate in this way will vastly increase the opportunities available to all South Africans. Thousands of jobs will be saved, while millions of new ones will be created. This will make it possible to bring the unemployment rate down from close on 33% to under 10%.

On the official definition (which takes into account only active work seekers), unemployment stood at 32.9% in the first quarter of 2023.<sup>17</sup> This is very high by world standards and way beyond the United States (US) rate of 3.5%. South Africa's jobless rate is also much higher than the equivalent rates in Brazil (8.0%) Russia (3.1%), India (8.0%), and China (5.2%).<sup>18</sup>



<sup>17</sup> Stats SA. Quarterly Labour Force Survey (QLFS) Q1:2023. <https://www.statssa.gov.za/publications/P0211/P02111stQuarter2023.pdf>, retrieved on 15 August 2023.  
<sup>18</sup> Trading Economics (2023). Country list: unemployment rate. <https://tradingeconomics.com/country-list/unemployment-rate>, retrieved on 15 August 2023.

Youth unemployment is even worse, standing at 62.1% on the official definition for people aged 15 to 24, and at 71.2% on the expanded definition that includes people who could work but who have given up looking for a job.<sup>19</sup>



To create more jobs, higher rates of economic growth are crucially required – as confirmed by developments in the four years from 2004 to 2007.

During that period, South Africa's annual growth rate rose to more than 5% of GDP for the first time since 1994. It was also during these years that the unemployment rate fell sharply. There is an important lesson in this.

Despite the gains made some 20 years ago, South Africa's employment levels have since remained far below those in most other developing countries. In 2018, for example, a study by the Bureau for Economic Research at the University of Stellenbosch showed that “the SA economy could have been up to 30% or R1-trillion larger and created 2.5-million more jobs had the country kept pace with other emerging markets and Sub-Saharan African economies over the past decade”.<sup>20</sup>

That South Africa has no jobs for millions of its people is a human tragedy. It also makes for a colossal waste of human resources. Instead of being able to take care of their families and contribute to the economy, the unemployed depend upon the earnings of others. This places a major burden on those who do have jobs.

In many cases, the unemployed also live off child support grants, the social relief of distress (SRD) grant introduced during the Covid-19 lockdown, and the broader social wage. Though this social welfare is important in helping to alleviate poverty, limited grants from the state are no substitute for earned income. They also risk becoming unaffordable and unsustainable, as public debt grows.

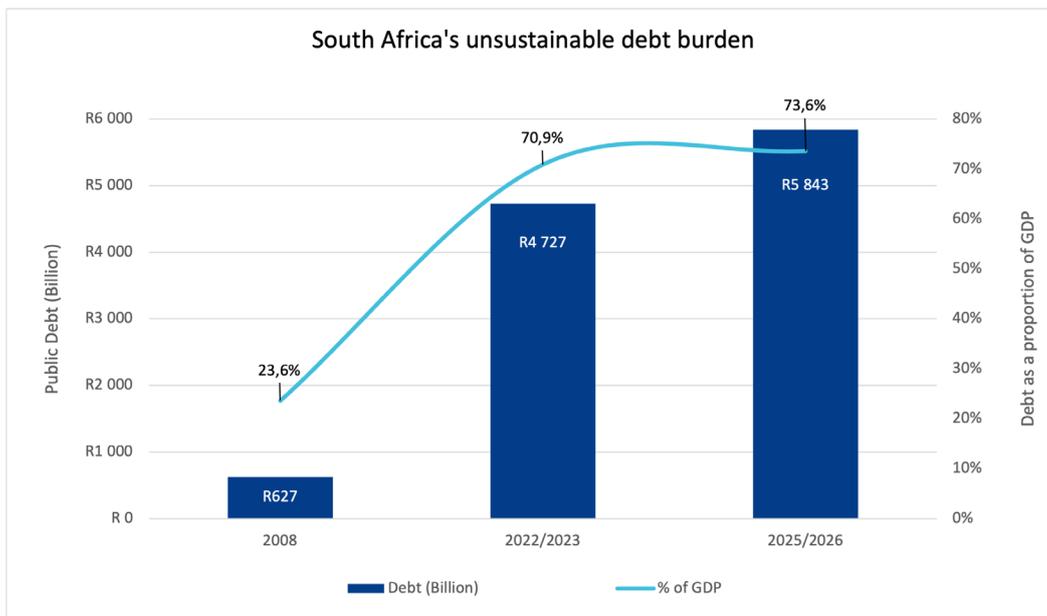
The massive roll-out in child-support and other grants which took place from around 2002 was made possible by higher levels of economic growth and a decrease in government debt. As interest payments came down, more revenue could be directed to social protection. However, this fortunate situation has greatly changed since 2008.

In 2008 public debt stood at R627bn or 23.6% of GDP. In 2022/23, however, it is expected to reach R4,727bn (70.9% of GDP), before rising further to R5,843bn (73.6% of GDP) in 2025/26. This is an enormous increase over a relatively short period of time.<sup>21</sup>

<sup>19</sup> Smit, Nicola (2023). “Crisis of youth unemployment holds serious danger of social unrest”. In: Daily Maverick, 14 June 2023, <https://www.dailymaverick.co.za/opinionista/2023-06-14-youth-unemployment-crisis-holds-serious-danger-of-social-unrest/>, retrieved on 15 August 2023.

<sup>20</sup> Bisseker, Claire (2023). “R1-trillion: the cost of Jacob Zuma”. In: Financial Mail, 11 October 2018, <https://www.businesslive.co.za/fm/features/2018-10-11-r1-trillion-the-cost-of-jacob-zuma/>, retrieved on 15 August 2023.

<sup>21</sup> National Treasury (2023). Budget 2023 – Budget Review. <https://www.treasury.gov.za/documents/national%20budget/2023/review/FullBR.pdf>, retrieved on 15 August 2023.



Debt-service costs have already risen sharply and are expected to average R366.8bn a year over the next three years – or more than R1 billion rand every day. Already, annual debt service costs are far higher than the entire R259bn healthcare budget for 2023/24 (to name but one example) and are becoming increasingly unaffordable.<sup>22</sup>

The fiscal space which allowed a steady increase in welfare spending has disappeared, while the number of social grants being paid out far exceeds the number of people in employment. In 2001, before the major roll out of child-support grants, there were 312 employed people for every 100 social grants being paid out.<sup>23</sup> Now there are only 83 people with jobs for every 100 social grants (excluding the Social Relief of Distress grant) and 58 people with jobs for every 100 social grants (Including the Social Relief of Distress grant).<sup>24</sup>

The sustainability of social grants is coming under pressure just as dependency on them is growing. This is a recipe for disaster. Hunger has increased sharply, causing great suffering. It is also contributing to social discontent and angry demonstrations, along with an upsurge in vandalism, theft, extortion, murder, and other violent crime. This is undermining the social stability needed to attract investment.

Cumulatively, this carries a grave risk of destabilising South Africa.

The only solution is to bring about a massive increase in low-wage employment. People now entirely dependent on social grants will then have an additional source of income. Those with higher paid jobs will have fewer dependents to support. Domestic markets will expand, increasing the demand for goods and services and helping to create more jobs.

<sup>22</sup> Ibid.

<sup>23</sup> Raborife, Mpho (2017). “More people on grants than with jobs, five years later”. In: News24, <https://www.news24.com/news24/more-people-on-grants-than-with-jobs-five-years-later-20170621>, 21 June 2017, retrieved on 15 August 2023.

<sup>24</sup> Number of people employed = 15,562,000. Stats SA (2022). “Quarterly Labour Force Survey, Second Quarter (April to June) of 2022”, published 23 August 2022, Table A, page 2. Number of social grants = 18,801,577. SASSA (2022). “Fact Sheet”, Issue No. 1 of 2022, 30 June 2022, p. 1. Social Relief of Distress grants paid = 7,844,372. Department of Social Development and South African Social Security Agency (2023). “Briefing on the status report on the payment of social grants”, slide 24, 15 February 2023.



Increasing employment in this way is an economic necessity. It is also a political necessity, because it offers the only realistic way of reducing social instability. But, most importantly, it is a moral necessity and a key element in social justice and empowerment.

What the unemployed generally want most is the chance to work, earn an income, and start taking care of themselves and their families. They must be helped to do so, not hindered by policies that are within the power of the government to change.

Various steps are needed to help people into jobs. Given the connection between growth and employment, the first essential step is to raise the growth rate. If South Africa is to bring its unemployment rate down to single digits over the next decade, it must add roughly 800,000 net new jobs to the economy each year, with about three-eighths of that number absorbing the demographic growth in the labour force and the remaining five-eighths helping to whittle down the number of people currently without jobs.<sup>25</sup>

However, South Africa has generated only about 226,000 net new jobs per annum over the past two decades.<sup>26</sup> In addition, most of these jobs were created in the years when economic growth rates averaged around 3% of GDP. If South Africa is to start generating around 800,000 net new jobs a year, it will need an annual economic growth rate of between 6% and 8% of GDP (though it will take time to achieve this level of growth in the face of electricity and policy constraints).

Higher growth will boost not only employment but also tax revenues, which will allow more redistribution in the form of social grants and the wider social wage (free education, healthcare, housing and the like). We would then have both growth and redistribution. Though the government often seems to assume that this is impossible, there is in fact no zero-sum game between these two objectives.

Higher growth will allow South Africa to escape the vicious cycle which we are currently stuck in. It will also restore hope of a brighter future, build prosperity, revive business and consumer confidence, and give the country the new start it so badly needs. The following sections describe how this can be done.

## 1. Increase direct investment

### Remove the threats to property rights

Though the property rights of investors have generally been well respected since 1994, they are now coming under increasing threat. This is a major part of the reason South Africa is battling to attract sufficient capital.

<sup>25</sup> This makes the simplifying assumptions that South Africa's labour force continues to expand at its 1990–2022 average rate of 1.3% per year and that roughly 100,000 net new jobs are added for each percentage point of GDP growth, with the target being to reduce the unemployment rate to 9.9% in 10 years, or 2.8 million unemployed persons in a labour force of 27.8 million.

<sup>26</sup> In Q1 2003, there were 11.7 million people with jobs in South Africa; in Q1 2023, there were 16.2 million. <https://tradingeconomics.com/south-africa/employed-persons>, retrieved on 15 August 2023.

The growing threat to property rights is particularly evident in new laws and policies affecting land, water, housing, agriculture, mining, oil and gas, the private security industry, private healthcare, the retirement and life insurance industries, and the country's intellectual property regime. There have even been suggestions of intruding into residential property. The combined effect of these changes, as the IRR knows from its daily experience in consulting to business leaders, is to deter capital investment by both foreign and domestic investors. They prefer to put their capital into other markets, including Ethiopia, Kenya, Nigeria, Zambia, the United Arab Emirates, the United Kingdom, and the US. Only firm action to secure property rights will make it possible to reverse this trend.

The IRR has two specific proposals to strengthen property rights, both of which could be implemented within months:

- as a first priority, we should abandon Expropriation without Compensation (EWC) by scrapping nil compensation clauses in the Expropriation Bill of 2020; bring the Expropriation Bill into line with the Constitution under a revised bill like that put forward by the IRR; and jettison the idea of the state's taking custodianship of any land, whether urban or rural;
- we should also rework the Protection of Investment Act of 2015 to increase the protection on offer to foreign investors; and enter into new Bilateral Investment Treaties (BITs) with major Western trading and investment partners that incorporate standard provisions found in South Africa's BITs with China, Cuba, Iran, and Russia.

Taking these steps will send a clear signal that the government is serious about policy reform and attracting the fixed investment needed to drive growth and jobs.

## **Create a competitive investment climate**

Attracting direct investment and increasing the returns on it requires a major uptick in the country's international competitiveness. This in turn demands the removal of obstacles ranging from inadequate infrastructure and an inefficient government bureaucracy to rigid labour laws, damaging strikes, ever-shifting BEE requirements, excessive red tape, and sharply rising input costs (made worse in recent years by the rand's decline).

Necessary reforms can quickly be set in motion with the necessary political will. Most South Africans will also endorse such shifts, as IRR and other opinion polls have repeatedly found. Though many commentators tend to assume the opposite, these polls show that the great majority of South Africans are pragmatists who want growth and business-friendly policies rather than radical redistribution. Though some political actors may nevertheless fear a political backlash, all should nevertheless support these reforms in the knowledge that faster growth will not be possible without them.

Political leaders may also be encouraged to embrace these changes by the experience of Singapore under Lee Kuan Yew and China under Deng Xiaoping. Both these leaders embraced economic policies which liberated their countries (or key zones within them) from onerous regulation and helped stimulate high rates of economic growth. Both countries were thus able to emerge as global economic powerhouses within two to three decades. They were also highly successful in lifting their people out of poverty. A central first step for both leaders was to encourage trade, allow

markets to function in important spheres, insist on meritocracy, and abandon populist short-term ideas in favour of shrewd long-term reforms.

## Create an entrepreneur-friendly economic climate

Increased capital investment must be accompanied by the growth of new small and medium enterprises (SMEs). Future job creation will generally take place, not only through major corporations employing large numbers of people, but also through a plethora of SMEs seeking to supply a vast range of goods and services to both domestic and external markets.

Profit-seeking, risk-taking entrepreneurship is the key to faster growth and millions more jobs. It must therefore be recognised and valued for its irreplaceable contribution to the prosperity and well-being of all South Africans.

A reform government must focus on creating an economic climate that is friendly and welcoming to all entrepreneurs in all sectors. It must resist the temptation to try and pick ‘winning sectors’ for special attention and economic incentives. We cannot know what tomorrow’s successful sectors will be – if only because circumstances keep changing and new technology is constantly evolving at an increasingly fast pace.

The current government is keen, for example, to keep picking manufacturing as a winning sector and support it with still more subsidies and benefits. But this is costly and sure to be futile as new technology – including the development of 3-D printing and robotics – could relatively soon put an end to conventional factory production. A reform government should thus rather focus on creating an environment in which any commercial enterprise can thrive.



To increase growth and help generate up to a million jobs a year, we must encourage businesses of all shapes and sizes, from micro businesses run by individuals and families, to multi-million rand corporations run by professional managers.

Nothing must be excluded: domestic service, care-giving, jobs on big farms, small-scale agriculture, five-star hotels, small B&Bs, tourism, mining, finance, real estate, engineering, clothing, textiles, supermarkets, transport, artisanal manufacturing, and informal traders. Every lawful enterprise should be welcomed and given the benefit of a business environment friendly to all entrepreneurs.

Instead of questioning whether Western foreign investment is truly beneficial, South Africa should welcome and promote all investment from abroad. We must make it easier for established businesses to expand, but we must also encourage start-ups. This can be done by expanding venture capital markets, increasing financial literacy, providing sound business training, and encouraging innovation. We should also make it as easy as possible for companies of all sizes to sell their products abroad by removing exchange controls and easing their access to foreign markets.

We must allow the informal sector to flourish and remove regulatory impediments to its success. Unregistered township-based entrepreneurs – even if they do not (yet) pay taxes or minimum wages – are good for our economy and will remain so for many years to come. We must therefore regulate with a light touch and bring about a situation in which people in the grey economy see more ‘pros’ than ‘cons’ in complying with the rules.

To create an enabling climate for entrepreneurship and business start-ups, we must:

- Exempt small and micro businesses and new start-ups from all labour regulation;
- turn a general (and multi-year) blind eye to small entrepreneurs in the informal sector who currently fall foul of tax and other business regulations;
- introduce a permanent amnesty and fast-track compliance process for start-ups which want to become compliant with a new set of business-friendly regulations;
- outsource more and more of the functions of the state to the private sector through effective public-private partnerships that promote competition and improve efficiency (see the section “Maintain and expand infrastructure”).

In creating an enterprise-friendly business environment, we should also recognise how economic freedom advances economic growth. Over the past 50 years, compelling evidence of the link between the two has been assembled through the indexes on economic freedom compiled by the Fraser Institute in Canada and the Heritage Foundation in the US.

Empirical data gathered by the Heritage Foundation shows, for example, that countries that improved their economic freedom scores tended to achieve higher GDP per capita growth rates. In fact, across all time periods included in the analysis, growth rates were about 25 percent higher in countries that significantly increased their economic freedom than in countries where freedom stagnated or declined.<sup>27</sup>

Because of these very different growth performances, the least free countries, as measured by the Fraser Institute’s 2022 report, recorded average GDP per head in 2020 at some \$6,500, while the most free recorded around \$48,250 – more than seven times as much. Moreover, the average per capita income of the poorest 10% of people in the least free countries was some \$1,700, whereas in the most free countries it was around \$14,200, over eight times as much.<sup>28</sup>

Notably, the average income of the poorest 10% in the most economically free nations is more than twice the overall average per-capita income in the least free nations. In the top quartile, 2.0% of the population experience extreme poverty (US\$1.90 a day) compared to 31.5% in the lowest quartile. Life expectancy is 80.4 years in the top quartile compared to 66.0 years in the bottom quartile.<sup>29</sup>

South Africa’s economic freedom rating peaked at a value of 7.1 in 2000 (rank: 47th) and has since dropped continuously to 6.55 in 2020 (rank: 99th).<sup>30</sup> As economic freedom decreased in South Africa, GDP growth dropped too: from close on 4% to under 1%.

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27 Heritage Foundation (2023). “Economic Freedom: The Surest Path to Human Flourishing”, p. 9, [https://www.heritage.org/index/pdf/2023/book/03\\_2023\\_IndexofEconomicFreedom\\_ECONOMIC-FREEDOM-PATH-TO-HUMAN-FLOURISHING.pdf](https://www.heritage.org/index/pdf/2023/book/03_2023_IndexofEconomicFreedom_ECONOMIC-FREEDOM-PATH-TO-HUMAN-FLOURISHING.pdf), retrieved on 15 August 2023.

28 Fraser Institute (2022). “Economic Freedom of the World – 2022 Annual Report”, Executive Summary, <https://www.fraserinstitute.org/sites/default/files/economic-freedom-of-the-world-2022-exec-summary.pdf>, retrieved on 15 August 2023.

29 Fraser Institute (2022). “Economic Freedom of the World – 2022 Annual Report”, p. vii, <https://www.fraserinstitute.org/sites/default/files/economic-freedom-of-the-world-2022.pdf>, retrieved on 15 August 2023.

30 Ibid.

## 2. Maintain and expand infrastructure

If economic growth is to take off and reach the stretch goal of 7% of GDP a year, available infrastructure will have to be greatly expanded, while existing infrastructure will have to be far better managed, maintained, and protected against vandalism and theft. This is especially true of electricity and transport infrastructure. Privatisation will help to bring in some of the revenue needed to fund new infrastructure but is unlikely to yield enough – especially at the start of the turnaround process.

South Africa must thus learn from the experience of the International Finance Corporation (IFC), which forms part of the World Bank and has helped to implement many successful private-public partnerships elsewhere in Africa. Such partnerships have often been used to deliver new infrastructure, or to manage existing infrastructure and so enhance its efficiency and reliability while reducing operating costs.

Various models can be used, including:

- the build-own-operate (BOO) model, in which a private provider builds new infrastructure (such as a water desalination plant) and operates it in return for user fees which a competitive bid process and private sector efficiencies help to keep reasonably low;
- the build-own-transfer (BOT) model, in which the private sector takes on the construction task, so helping to avoid delays and cost overruns, and then transfers the new plant, railway line, port upgrade or other infrastructure to the state at an agreed price;
- the ‘affermage’ or lease agreement, in which the public sector retains ownership of the relevant infrastructure, but transfers responsibility for day-to-day operations, maintenance, and protection to the private sector in return for agreed fees payable against stipulated performance criteria; and
- A more limited management contract, often used in small towns in Africa, where responsibility for operations, billing, collections, maintenance, and protection is transferred to private companies, while the costs of service are kept affordable through public funding for capital development.

As experience in Africa shows, some of the larger public-private partnerships on the continent have relied not only on local firms but also on big-name multinational corporations. Some have also succeeded in raising significant funding (covering up to 85% of costs) from external financiers such as the World Bank, the African Development Bank, and other major financial institutions.

Such public-private partnerships will quickly revitalise essential economic infrastructure: from electricity and transport infrastructure to water and sanitation systems. These partnerships can also be used to improve the operational efficiency of municipalities and government departments, enhance financial management, curb fraudulent, irregular and wasteful spending, and protect vital assets against vandalism and theft.

Public-private partnerships should also be used to expand social infrastructure, such as schools, clinics, day hospitals, and rental housing developments, many of which could be owned and operated by private companies.

These firms would find ready and expanding domestic markets in the millions of South Africans who would not only be drawn into jobs but would also have the benefit of education, healthcare, and housing vouchers, as set out in the section “Broaden and speed up economic participation”.



Greater private sector involvement in the provision, maintenance, management, and protection of economic and social infrastructure would provide a major boost to capital investment.

It would also improve state efficiency in key spheres and stimulate job creation in construction and a host of other areas.

Public service efficiency would rapidly increase with the help of these public-private partnerships. In addition, existing employment equity rules would be replaced by a new transformation framework, as set out in the section “Broaden and speed up economic participation”.

Recruitment into the public service would then be based on merit (widely defined to take account of disadvantage), and all available skills would be used. Management would be greatly improved, along with accountability and financial probity.

Where public-private partnerships are not appropriate, state-owned enterprises should be privatised through open and competitive processes that guard against corruption, cronyism, and the development of new monopolies.

## **3. Draw millions more people into the labour market**

### **Reform labour legislation**

The unemployment rate cannot be meaningfully reduced without major reforms to labour regulation. The government itself acknowledges that entry-level wages are generally so high that they lock the unskilled and inexperienced out of jobs.<sup>31</sup> Rules which push up labour costs – including the extension of bargaining council agreements to non-parties and the national minimum wage introduced at the start of 2019 – must be scrapped. Instead, private employers should be allowed to take a leaf out of the government’s book.

Under its Expanded Public Works Programme (EPWP), the government has provided millions of people with short-term ‘work opportunities’ for which it pays a stipend of some R110 a day.<sup>32</sup> This is significantly below the national minimum wage generally required. The government provides these work opportunities at these low wages because it recognises the importance of earned income and hopes they will pave the way to better jobs. Often, however, they do not. By contrast, if people were allowed to work for the same low wages in the private sector, they would generally receive better training, notch up more experience, and have better prospects of moving into higher paying jobs over time.

<sup>31</sup> IRR researcher Gabriel Crouse has pointed out that South Africa’s national minimum wage has been set at a level equivalent to the median wage – which makes it probably the highest in the world and puts half the workforce in peril of working illegally. Crouse, Gabriel (2022). “Minimum wage in an era of joblessness”. <https://www.businesslive.co.za/fm/opinion/on-my-mind/2022-06-02-gabriel-crouse-minimum-wage-in-an-era-of-joblessness/>, retrieved on 15 August 2023.

<sup>32</sup> Stent, James (2023). “National minimum wage up by 9%. But soaring food costs means this is not enough, say unions”. <https://www.groundup.org.za/article/national-minimum-wage-up-by-9-but-soaring-food-costs-means-this-is-not-enough-say-labour-groups>, retrieved on 15 August 2023.

Equally in need of reform are the laws currently governing strikes. Mandatory and secret strike ballots still need to be introduced, along with effective sanctions against unions which incite or perpetrate violence during stoppages. Rules regarding dismissals and retrenchment must also be reformed. Greater flexibility in the hiring and firing process is essential to job creation, as business needs to be able to adjust to peaks and valleys in demand. Employers will thus hire freely only if they can dismiss freely. The presumption that dismissals are unfair unless the employer can prove otherwise should be removed. Instead, employers should be free to dismiss workers under the agreed notice periods included in their employment contracts.

In a nutshell, we should amend the Labour Relations Act of 1995 and the National Minimum Wage Act of 2018 by:

- Introducing effective pre-strike secret ballots (along with further secret ballots during prolonged strikes to test continued commitment to staying out);
- Holding unions accountable for intimidation and violence during strikes;
- Scrapping the extension of bargaining council agreements to non-parties often unable to afford them;
- Putting an end to the national minimum wage;
- Allowing private sector employers to pay wages to unskilled workers at rates similar to those under the EPWP; and
- Allowing employers to dismiss or retrench under agreed notice periods in contracts of employment.

These labour reforms, if matched by significant new fixed investment, will secure a steep dive in South Africa's alarming unemployment rate.

## **Increase the demand for labour**

The manufacturing industry's capacity to provide low-skilled jobs should be used to the full, especially where opportunities exist to export manufactured goods into Africa and beyond. However, given an increasing impetus towards mechanisation, the sector is unlikely to offer nearly enough jobs for the unskilled. South Africa must therefore look to various other sectors too.

It must also seek to revive and reinvigorate the three sectors that have long employed large numbers of unskilled people: agriculture, mining and tourism. All are also tradeable sectors with major capacity to generate export earnings.

South Africa has an extraordinary mineral endowment (valued at around \$2.5 trillion) and good access to markets via sea routes.<sup>33</sup> Given current and likely future demand for minerals, the mining industry could grow substantially under the reforms we recommend. These changes, coupled with best-practice amendments to mining legislation, would overcome current unstable electricity supply and logistical bottlenecks, enhance cost competitiveness compared to other mining jurisdictions, encourage fresh exploration and investment, and improve relationships between mining companies and their labour and mining communities. In a more flexible labour environment, there would also be less impetus to mechanisation and a greater demand for relatively unskilled labour.

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<sup>33</sup> Department of Mineral Resources and Energy (2022). "The Exploration Strategy for the Mining Industry of South Africa", p. 37. Published in Government Notices No. 2026, 14 April 2022. [https://www.gov.za/sites/default/files/gcis\\_document/202204/46246gon2026.pdf](https://www.gov.za/sites/default/files/gcis_document/202204/46246gon2026.pdf), retrieved on 15 August 2023.

Agriculture offers major potential, once threats to property rights (including water-use rights) are removed. South Africa should be able to increase its production, find new markets in the US, Europe, and China (the US, for example, would happily buy up our entire avocado crop), and do much more to meet the food needs of an expanding middle class in the rest of Africa. Our exceptionally experienced and productive commercial farmers could also provide training and consultancy services, not only to emergent farmers here, but also to others across the continent.

Tourism also has considerable capacity to expand, for South Africa has much to offer domestic tourists as well as visitors from Africa, India, China, Europe, and all across the globe. The sector is jobs-intensive and could employ millions of unskilled or poorly skilled South Africans.

Prior to the Covid-19 lockdown, the tourism sector contributed approximately 3.7% to GDP, making it larger than agriculture, construction, and utilities (electricity, gas & water).<sup>34</sup> Before the pandemic, the sector employed roughly 780,000 people directly – a number that dropped to 460,000 in 2020. It thus offers “significant opportunities for an economy with weak growth and high unemployment”, as the Organisation for Economic Cooperation and Development (OECD) has noted.<sup>35</sup> This OECD perspective is encouraging, for it underscores the sector’s potential and the importance of exploiting this to the full – including in specialised areas such as medical, cultural, archaeological, marine or photography tourism.

As the infrastructure programme expands, a host of unskilled jobs will also open up in the construction sector. Very many people will be able to find work in the energy, transport, and water sectors, for example, or in the building of schools, clinics, day hospitals, and houses. Skilled artisans and technicians will be needed too, which will require effective reforms to current TVET colleges and sound apprenticeship training programmes, as further outlined below.

Waste collection and recycling also have great potential to absorb unskilled labour and generate new SMEs. So too does the retail sector, both formal and informal, which is likely to expand rapidly as more people find jobs, the domestic market grows, and markets in Africa take off. Many more domestic service, cleaning, security, and transport jobs can also be created as the middle class grows.

A large number of professionals and other skilled people will also be needed. This requirement will be met through reforms to education, public-private partnerships with foreign firms, incentives for skilled immigration, and key changes to empowerment laws to encourage the use of all available skills.

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<sup>34</sup> Here and in the following: Stats SA (2023). “The South African tourism sector struggled in 2020”. Retrieved on 15 August 2023.

<sup>35</sup> Organisation for Economic Co-operation and Development (2020). “OECD Economic Surveys: South Africa 2020”. <https://www.oecd-ilibrary.org/sites/530e7ce0-en/index.html?itemId=/content/publication/530e7ce0-en>, retrieved on 15 August 2023.

## 4. Broaden and speed up economic participation

### Implement effective empowerment policies

South Africa's black economic empowerment (BEE) and employment equity (EE) policies are by far the most ambitious and far-reaching affirmative action programmes in the world. Partly for this reason, many misperceptions have grown up around their effects. Some people criticise them for harming the economic prospects of whites, but there is as yet little evidence of this. At the same time, most people assume that these policies are effective in helping the poor and enjoy broad support. These assumptions are no less flawed, as IRR opinion surveys have shown.



According to these surveys, EE and BEE help only around 15% of black South Africans, while bypassing the remaining 85%. In addition, the great majority of respondents want an emphasis on merit and efficiency, rather than racial identity.

They also want whites and blacks to work together in expanding opportunities for all. These survey outcomes indicate that there is very little political risk in reforming the current rules.

In private, the great majority of the IRR's business subscribers say that BEE deters their investment in South Africa and hampers business operation. However, they rarely express this view outside their own boardrooms, for fear of political retribution. In public, they find it easier to stress their commitment to the current rules – even as they quietly divert their investments to other markets.

At the same time, many businesses would prefer to remain in the country and play a constructive role in expanding opportunities for the disadvantaged. The IRR has thus won considerable support, behind the scenes, for its alternative policy of 'EED' or 'Economic Empowerment for the Disadvantaged'.<sup>36</sup>

EED selects its beneficiaries on a socio-economic basis, as does the social grants system. It also puts its emphasis on the inputs needed to empower the poor, rather than on meeting racial targets. It thus recognises and rewards business for expanding opportunities through direct investment; retaining and creating jobs; contributing to tax revenues, export earnings, and R&D spending; topping up venture capital funds; appointing staff on a 'wide' definition of merit (which takes account of disadvantage); and entering into effective public-private partnerships to improve education, healthcare, and housing and to maintain and expand economic infrastructure.

We thus propose a paradigm shift to a system which no longer bypasses the poor but rather takes effective steps to empower them. The EED system is also different from BEE in that it uses carrots rather than sticks – and aims to recognise and incentivise the most important contributions that business can make to prosperity and upward mobility.

<sup>36</sup> Here and in the following: Jeffery, Anthea (2019). "A New Empowerment Strategy to Liberate the Poor". <https://irr.org.za/reports/atLiberty/files/01-2014-liberty-2013-issue-42-2013-a-new-empowerment-strategy-to-liberate-the-poor-30-05-2019.pdf>, retrieved on 15 August 2023. Roodt, Marius (2018). "Economic Empowerment for the Disadvantaged: A Better Way to Empower South Africa's Poor". <https://irr.org.za/reports/occasional-reports/files/economic-empowerment-for-the-disadvantaged.pdf>, retrieved on 15 August 2023.

The EED alternative offers a win-win solution that promotes investment, growth, and employment for all – and brings business needs into harmony with transformation goals. We should thus:

- Replace current BEE and employment equity rules with EED; and
- rework relevant scorecards to recognise the value of fixed investment, job retention and creation, and all the other business contributions earlier listed.

The IRR is confident this new approach to empowerment will be far more effective in helping all South Africans climb the ladder to economic success. It will also win the sincere support of investors and the wider business community.

There is an urgent need for this reform. Current EE and BEE policies are unable to help the disadvantaged, as IRR field surveys show, and as is now widely recognised, even by those sympathetic to the existing approach.

Worse still, they are deterring investment, limiting growth, and adding to the unemployment crisis. They are thus hurting, rather than helping, the victims of past racial discrimination. These policies are nevertheless being further ratcheted up, with great harm to the economy.

Damaging EE and BEE rules are already sufficient in themselves to prevent any sustainable growth recovery. They are also the single biggest hurdle to real transformation – and the primary reason why income inequality, as measured on the Gini coefficient, has risen from 59 in 1994 to 67 in 2022.<sup>37</sup> As the South African Communist Party (SACP) put it in 2017: “Enriching a select BEE few via share-deals, or measuring empowerment progress in terms of direct individual black percentage ownership of the JSE, or (worse still) looting public property in the hands of state owned corporations in the name of broad-based black empowerment, is resulting in the very opposite – increasing poverty for the majority, increasing racial inequality, and persisting mass unemployment.”<sup>38</sup>

## Expand and sustain social protection

Even when the economy starts turning around and millions more jobs are created, the state will still need to play an important role in alleviating poverty and helping to uplift the disadvantaged. It may also have to do this for two or three decades to come. Essentially, it needs to ensure the effective provision of sound education, healthcare, and housing (along with the efficient maintenance and expansion of vital infrastructure through public-private partnerships, as earlier described). The state must also continue to provide monthly cash social grants for children, pensioners, and the disabled.

However, major reforms are needed to make social protection more effective and ensure its sustainability for the 20 to 30 years it is likely to remain essential. This means that the government must develop appropriate policies, set goals, and raise the necessary revenue, while individuals, communities, and businesses take charge of delivery and implementation. This can be achieved through the use of tax-funded vouchers and the outsourcing of service provision.

<sup>37</sup> Unicef (2022). “Country Office Annual Report 2022: South Africa”. <https://www.unicef.org/media/136796/file/South-Africa-2022-COAR.pdf>, retrieved on 15 August 2023.

<sup>38</sup> South African Communist Party (2017). “Inequality is no longer just about race”. In: African Communist, 1st Quarter 2017, Issue 194. <https://www.politicsweb.co.za/opinion/inequality-is-no-longer-just-about-race--african-c>, retrieved on 15 August 2023.

The IRR has done extensive research on education vouchers, but the underlying idea can easily be extended to healthcare and housing. In education, the key concept is that government must continue to fund education out of tax revenues but need no longer provide it. Instead, it should allow communities, non-governmental organisations, or private investors to take charge of failing public schools and provide new schools. Most of the education budget would then be divided among pupils and distributed to their parents in the form of education vouchers, which could be used solely to pay for schooling.<sup>39</sup>

Parents will then be empowered to enrol their children at any school of their choice. As fee-paying consumers, parents will also have the power to hold school principals and teachers to account. Since schools will have to compete for the patronage of parents, this will give them a powerful incentive to upgrade their teaching and improve their overall performance.



The vouchers, in short, will generate a market for education. This will bring about a rapid improvement in the quality of education – as has already happened in other countries where vouchers have been introduced.

As a variation on the basic idea, the state could also contract with private providers to run public schools, so turning them into ‘contract schools’ of a kind found in the US and the UK.

Education vouchers should also be used to improve failing TVET colleges and ensure that good quality technical and vocational training is made available to millions of poor South Africans. This will help expand essential skills, take the pressure off universities to increase their intake beyond practical limits, and equip people to earn a good living.

Vouchers for technical and vocational training must be made available, not only to current pupils, but also to the millions of youngsters who have either dropped out of school or gained a school-leaving certificate with little value either to them or prospective employers. This would help absorb the 3.7 million young people aged 15-24 who are not in education, employment, or training (NEET).<sup>40</sup> Again, this would help expand the skills needed for the infrastructure programme and other economic activities. It would also restore a sense of hope to millions of youngsters currently without prospects or marketable skills.

A similar idea in healthcare would see the state providing tax-funded vouchers to poor households, which could use them to purchase medical cover, mainly in the form of low-cost medical schemes, topped up by health insurance. Using their health cover, households would be able to access services either from private practitioners or from the state clinics and hospitals the private sector would be contracted to operate.

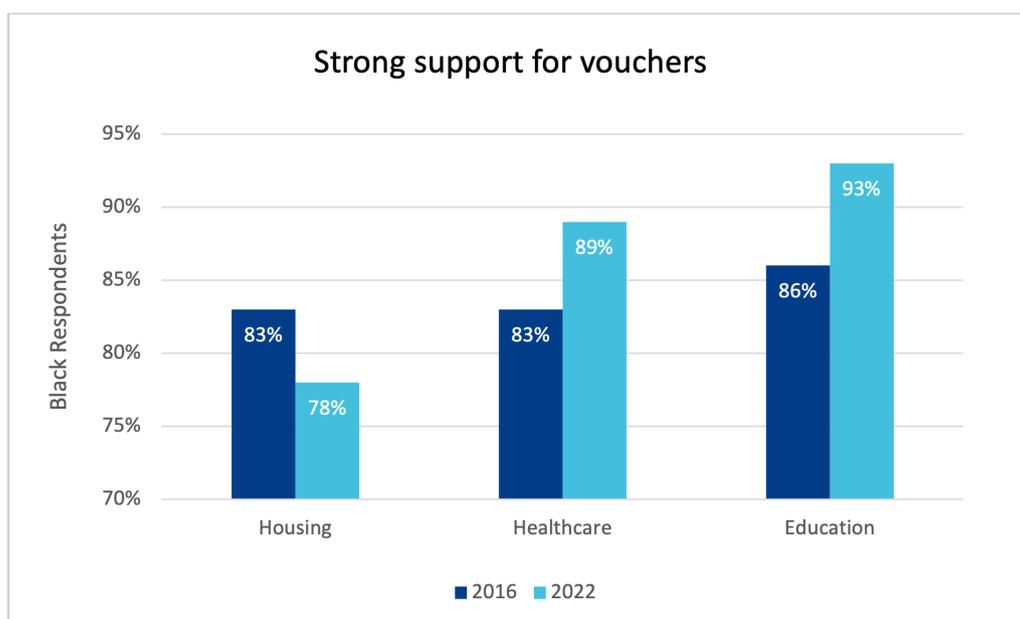
<sup>39</sup> Lang, Caiden (2023). “Overcoming the Odds: Why School Vouchers Would Benefit Poor South Africans”. <https://irr.org.za/reports/occasional-reports/overcoming-the-odds-why-school-vouchers-would-benefit-poor-south-africans>, retrieved on 15 August 2023.

<sup>40</sup> Stats SA. Quarterly Labour Force Survey (QLFS) Q1:2023, p. 9. <https://www.statssa.gov.za/publications/P0211/P02111stQuarter2023.pdf>, retrieved on 15 August 2023.

Much the same idea can also be applied to speed up the provision of housing. At present, despite a significant housing budget, the government is building fewer than 100,000 low-cost houses a year.<sup>41</sup> Since there are 2.3 million households on the national housing waiting list<sup>42</sup>, it will take the state some 20 years simply to clear the current backlog – let alone meet future needs. To improve efficiency and empower the poor, much of the housing budget should thus be used to fund housing vouchers for poor households.

These vouchers could be used to access mortgage financing and so help people to build, expand, or improve their own homes, to which they should also be given title. In informal settlements, such vouchers could be used to upgrade shacks and so improve living conditions. This would reduce government inefficiency and allow people to meet their housing needs without having to wait endlessly on the state to deliver.

Support for vouchers is high: in September 2022, 93% of black respondents in an IRR field survey (up from 86% in 2016) supported the idea of education vouchers. Black support for healthcare vouchers came in at 89% (up from 83% in 2016), while support for housing vouchers was strong as well, at 78% (down from 83% in 2016).



Fixing education, healthcare, and housing provision in this way will greatly enhance skills, improve living conditions, and empower people to get ahead. These interventions will be needed for many years, especially as wages will generally be low at the start of the turnaround process.

Because earned income will initially be limited and not everyone who wants a job will be able to find work, current social grants for children, pensioners, and the disabled must be retained for some 20 or 30 years. Child support grants should, however, be raised to the food poverty line, while a two-child per mother limit on the availability of the grant should in future apply. To discourage dependency, a cap of 20% of total government expenditure should be set for social grants (the social development department currently receives around 16% of total state expenditure).

<sup>41</sup> South African Government (undated). "Human settlements". In: South Africa Yearbook 2021/22 (latest edition available), p. 2. <https://www.gcis.gov.za/sites/default/files/docs/gcis/11.%20Human%20Settlements.pdf>, retrieved on 15 August 2023.

<sup>42</sup> Parliamentary Monitoring Group (2023). "Question NW535 to the Minister of Human Settlements: What is the current total number of housing backlogs in the Republic and which province has the highest number?" <https://pmg.org.za/committee-question/21399/>, retrieved on 15 August 2023.

The social grants that are currently at risk of becoming unaffordable will become more sustainable as growth rises and tax revenues expand. At present, 58.4% of South Africa's gross tax revenue is taken up by public servant salaries (which cost 39 cents in every rand paid in tax) plus debt repayments (19.4 cents in every rand).<sup>43</sup> This leaves just 41.6% for everything else, including social grants and infrastructure development. If the trend is not reversed, social grants will soon become unaffordable.

To improve and sustain social protection, we should thus:

- Introduce education, healthcare, and housing vouchers to expand skills and social protection;
- maintain current social grants – with the variations to the child support grant earlier outlined – in the knowledge that these will become more affordable as growth rates and tax revenues rise and debt levels decline.

## Overcome the scourge of escalating crime

Broadening and deepening economic participation also requires effective measures to overcome the scourge of escalating crime. At present, this mires millions of households in fear of murder, rape, assault, and theft; damages business and holds many firms to ransom; encourages yet more corruption and fraud; and promotes a flight of skills and capital. This crime scourge must thus urgently be overcome.

Many of the proposals earlier outlined would also help contain crime by improving state efficiency, curtailing corruption, improving accountability and reducing general lawlessness. Much of the malaise in law enforcement, plus an absence of accountability, stems from existing empowerment and accompanying cadre deployment policies in the police, the public service, municipalities, SOEs, the National Prosecuting Authority, and the Hawks. Much corruption, wasteful spending, and 'construction mafia' extortion is related to BEE; while many violent protests, including truck burnings (over 1300 in 2019 and 2020 alone), are fuelled by high levels of joblessness.



Stamping out corruption requires changes to EE and BEE rules, plus effective investigation and prosecution in place of costly commissions of inquiry.

Police and prosecutorial efficiency should also be enhanced by seconding private sector managers to national and provincial police headquarters, the Hawks, the Independent Police Investigative Directorate (IPID), and the National Prosecuting Authority. All future appointments and promotions in both the police and prosecution services should be based on merit (as broadly defined) and supplemented by suitable entrance and advancement examinations. Current police officers should be retrained and held accountable for their performance.

<sup>43</sup> National Treasury (2023). Budget 2023 – Budget Review. <https://www.treasury.gov.za/documents/national%20budget/2023/review/FullBR.pdf>, retrieved on 15 August 2023.

Specialist units should be restored to help combat murder, robbery, fraud, the drug trade, illegal mining, the vandalism and theft of vital infrastructure, and other types of organised crime. The independence and capacity of the Hawks must be enhanced and effective public order policing restored. For minor crimes, special courts (of the kind created for the 2010 Rugby World Cup) should be used to help speed up criminal trials. Bail agents should be appointed to help prisoners awaiting trial obtain bail in appropriate circumstances. To further ease prison overcrowding – and allow effective rehabilitation – more jails should be built and managed via public-private partnerships.

## Concluding comments

South Africa is now in serious economic trouble. Growth is anaemic, while unemployment, especially among the youth, is extraordinarily high. Public debt is mountainous, yet still increasing fast. Business and consumer confidence is sharply down, while failing institutions, collapsing infrastructure, and low investment levels are major obstacles to recovery.

At the same time, rising criminality is reducing South Africa's ability to attract and retain the skills and talent it desperately needs. Highly skilled South Africans are emigrating in search of greener pastures and a better future for their families. Conversely, skilled foreigners who might consider moving to South Africa are put off by onerous and arbitrary visa regulations, plus escalating risks to their personal safety. Also important is the perception that South Africa is a country in decline, with few prospects of a successful turnaround.

In these adverse circumstances, “a restructuring that is too little, too late [will] merely set the stage for another crisis” (to cite the words of Joseph Stiglitz and Hamid Rashid in commenting on other countries).<sup>44</sup> For South Africa, the time has come for bold reforms. Anything less will only prolong the pain.

Some political parties may nevertheless be reluctant to embrace the comprehensive changes we propose. However, much of what we describe is drawn from the successes achieved by Lee Kuan Yew in Singapore in the 1950s and 1960s, which in turn helped inspire the reforms driven by Deng Xiaoping in China in the late 1970s and 1980s. Both these men dramatically changed the fortunes of their countries and turned them into influential global economic powerhouses. Their extraordinary gains, based on pragmatic policies, show how much can be achieved – and from a much lower starting point than South Africa confronts.

Many other growth plans have, of course, been drafted for and by the government. Often, however, they are vague, complex, and impractical – or have time frames so long as to make them seem irrelevant. Others seek instant fixes and so rely on gimmicks such as ‘wage subsidies’ and ‘industrial development zones’, while overlooking the structural reforms required.

The IRR's National Growth Strategy avoids these pitfalls. It will have a measurable impact on investment, growth, employment, and income levels within 18 months. It will restore confidence in the economy, which is at a low ebb after the prolonged Covid-19 lockdown and many more years of bad policy, anaemic growth, corruption, and lacklustre governance.

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<sup>44</sup> Stiglitz, Joseph E. and Rashid, Hamid (2020). “How to Prevent the Looming Sovereign-Debt Crisis”, in: Project Syndicate, 31 July 2020, <https://www.project-syndicate.org/commentary/how-to-prevent-looming-debt-crisis-developing-countries-by-joseph-e-stiglitz-and-hamid-rashid-2020-07>, retrieved on 15 August 2023.

The IRR's proposals are also inexpensive compared to those calling for massive stimulus, primarily through state infrastructure spending. In addition, they would quickly turn the mood in the country around. At present, there is a feeling of despondency and helplessness in the face of what seems to be an inexorable slide into ever greater poverty and misery. This sentiment weighs heavily on the economy, inhibiting both consumption and investment, disrupting social peace, and leading to frustration and anger.

This mood cannot be reversed through talk alone, no matter how hard our leaders might try. Instead, it requires action: a fundamental shift towards greater individual freedom and self-reliance, along with the removal of key impediments to growth and investment. South Africans cannot be united by 'social cohesion' summits or attempts to forge 'social compacts'. But they will unite behind a plan to rebuild their own lives and, at the same time, reconstruct their country.

Our proposals provide a credible foundation for sustainable growth rates of 7% of GDP within a decade – provided the Eskom growth constraint is removed and the policy environment is appropriately reformed in the ways that we suggest. This will allow South Africa to combat unemployment, poverty and inequality, live up to its great potential, and emerge as a prosperous middle-income economy by the 2030s.



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# South African Institute of Race Relations

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